Thank you for taking time to review the Sparrow Annual Report for 2018, detailing the tremendous work of our caregivers toward providing quality, compassionate care to Mid-Michigan.

The theme of this report is “This is Sparrow” and it focuses on the individuals and initiatives that made the year successful.

Sparrow is proudly community-owned, community-operated and community-governed. We’re not owned by a corporate parent, so every dollar we earn goes right back into our local health system. This is your health system and we want you to understand what we do and how we do it. Our patients and their families have great insights into our care. They are also the greatest advocates for our health system and are at the heart of why we are here.

There’s a lot that’s good and great in our 115 sites of care and we believe that comes through in the pages of this Annual Report.

I see moments of inspiration across our entire healthcare spectrum, from our Level I Trauma Center in Lansing to our local practices to our Community Hospitals. All are essential to covering the needs of the Mid-Michigan region.

I am personally grateful to live in an area with the resources available at Sparrow and that are outlined in this Annual Report. This level of care in a community of this size is unsurpassed.

As you read this Annual Report, you will see a health system adapting to the ever-changing healthcare landscape through innovative practices, initiatives, and careful use of our resources. You will see much more of that to come because our vision for the future rests on continuing to enhance our quality and improving the patient experience.

We appreciate you joining us in the journey as we continue to thrive and grow as Mid-Michigan’s premier healthcare organization.

James F. Dover
President & CEO
Sparrow Health System
With nearly a quarter million baby deliveries, Sparrow is the premier birthing location in the region. In fact, if you grew up in Mid-Michigan, odds are you were born at Sparrow Hospital. Sparrow’s one-of-a-kind Level III Regional Neonatal Intensive Care Unit (RNICU) cares for nearly 600 acutely ill infants from throughout the area. Under the supervision of neonatal faculty, specially trained doctors, nurses, and other healthcare professionals provide each infant with care 24 hours a day, seven days a week.

Sparrow Hospital is Mid-Michigan’s only Baby Friendly certified hospital, signifying the best and most compassionate care for both mom and baby.
The year saw Sparrow Orthopedics open its new Sparrow Orthopedics and Sports Medicine practice, expanding its already wide range of services.

Sparrow is the only hospital in Mid-Michigan to be certified as a Center of Excellence by The Joint Commission for meeting the highest national standards in hip and knee replacement. During 2018, Sparrow Orthopedics completed preparations for Total Joint Recertification by The Joint Commission, leading to a successful recertification survey.

Sparrow innovation was evident at Sparrow Orthopedics through implementation of a wristband program to reduce patient readmission rates and online pre-op education being made available to patients and families. Our award-winning team can repair, replace, and recondition your joints, providing the expert, personalized care patients need at every step – from diagnosis through treatment and recovery.
Sparrow Laboratories is one of the 20 busiest in the country, with caregivers processing more than 8 million lab tests annually.

In 2018, the Sparrow Center for Laboratory Medicine opened, providing advanced testing analysis in one location. The year also saw Sparrow renew its partnership with Mayo Medical Laboratories as a testing site, enhancing the availability of complex tests and making results available more quickly to providers and patients. Sparrow Laboratories’ Forensic Pathology Department earned statewide recognition in 2018 for outstanding efforts on behalf of unclaimed decedents, including military veterans.

Sparrow Laboratories has been designated a Center of Excellence by Roche Diagnostics, one of only 34 in the nation. In 2018, our Sparrow Mobile Laboratory was accredited by the College of American Pathologists; that followed accreditations for our Sparrow Hospital and Sparrow Center for Laboratory Medicine labs.
This year saw the opening of Sparrow Michigan Avenue Urgent Care, strengthening Sparrow’s network of care. The goal is to get patients the care they need, when and where they need it.

With the Michigan Avenue location, the reach of Sparrow Urgent Care has extended from Lansing to Grand Ledge to East Lansing and Mason. FastCare includes practices in Lansing, DeWitt and Okemos. It's healthcare at the speed of life, built on convenience.

With our Clockwise functionality, patients can check in online and select an appointment time or choose to get in the current line. Patients are provided with convenient text messaging informing them as their appointment approaches. Sparrow FastCare practices alone had nearly 24,000 Patient visits in 2018.
2018 saw Sparrow Thoracic and Cardiovascular Institute (TCI) in its first full year at its new state-of-the-art location at the Sparrow Plaza Building.

TCI is a full-service heart center with highly trained cardiovascular providers and groundbreaking cardiac research. Patients receive exceptional care for nearly every cardiovascular need at one site, which heightens the patient experience and makes it easy to navigate care.

Sparrow TCI continues to be a leader in innovative procedures, such as TAVR (Transcatheter Aortic Valve Replacement) and the Watchman, which can reduce the risk of stroke for some patients.
Since opening in 2017, the Sparrow Herbert-Herman Cancer Center has established itself as a national leader in the use of genetics and genomics to personalize care and target the specific characteristics of each tumor.

The Cancer Center worked on dozens of clinical trials in 2018, researching care available nowhere else in Mid-Michigan. The year was also spent preparing for our new ViewRay linear accelerator, among only a handful in the country to serve as both an MRI and provide radiation to fit the changing contours of the tumor.

Our oncology team also continued to cultivate Sparrow’s relationship with the Mayo Clinic as Michigan’s first member of the Mayo Clinic Care Network. Our teams participate in video conferences with Mayo physicians to discuss the most complex cases and share expertise. And as a member of the Network, Sparrow has access to industry best practices that have been researched, developed, and vetted by Mayo doctors.
Sparrow Hospital is the flagship of our community-based, community-owned, community-governed health system. Formed in 1896 by a group of Volunteers, what was to become Sparrow Hospital began with one doctor and one nurse working out of a rented house. It has grown to be the regional center for trauma, cancer, pediatrics, orthopedics, neonatal intensive care, and neurological care.

COMMUNITY HOSPITALS

Sparrow Carson Hospital
Sparrow Carson Hospital provides vital care to Carson City and surrounding communities. In 2018, it earned numerous awards for patient quality and service, including placing in the top 10 percent of like-sized hospitals nationally in seven different categories for Excellence in Healthcare. It has also been designated a Level IV Trauma Center.
COMMUNITY HOSPITALS

Sparrow Clinton Hospital
The St. Johns-based Sparrow Clinton Hospital was the first Michigan hospital to be certified by the American Nurses Credentialing Center Pathway to Excellence for professional satisfaction of Nurses. Sparrow Clinton is a Critical Access Hospital and its Emergency Services Department was also designated as a Level IV Trauma Center, reflecting its crucial role in providing trauma services to the Clinton County area.

Sparrow Eaton Hospital
Sparrow Eaton Hospital (Hayes Green Beach Memorial Hospital) continued its transition to becoming the newest member of the Sparrow Family in 2018. Sparrow and HGB had numerous successes as they solidified their relationship, improving care for patients with chest pain or stroke symptoms and implementing Sparrow’s Electronic Medical Record system so that providers from throughout the region could better collaborate on care. Sparrow Eaton is also a Critical Access Hospital.
Sparrow Specialty Hospital is nationally recognized for providing long-term acute care to some of our most medically complex cases. Approaching its 15th year, Sparrow Specialty has achieved its goal of providing patients with a special place that gives them the opportunity of time for healing.

Sparrow Ionia Hospital is an example of why Sparrow’s Community Hospitals are such important delivery points for our health system. It joined Sparrow Clinton Hospital in receiving the ANCC Pathway to Excellence designation for creating a positive practice environment that empowers and engages caregivers. Sparrow Ionia is also a Critical Access Hospital.
STRENGTH IN VALUE

Sparrow is committed to building stronger value in ways that will achieve our goal of greater efficiency and affordability while providing better health outcomes. At the same time, Sparrow continues to reinvest earnings in the people, technology, and facilities necessary to improve patient access. By responding to the needs of our region in a sustainable fashion, we will remain the provider of choice in Mid-Michigan for many, many decades to come.

2018 FINANCIALS

2018 Financial Performance Summary

<table>
<thead>
<tr>
<th>2018 Total Revenue</th>
<th>$1,281,729,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018 Total Expenses</td>
<td>$1,279,463,000</td>
</tr>
</tbody>
</table>

2018 Total Revenue

- Payments Received for Patient Care: $1,082,407,000
- Insurance Plan Premiums: $244,645,000
- Other Operating Revenue: $28,678,000

2018 Total Expenses

- Supplies, Insurance, Utilities and Other Services: $444,490,000
- Facilities & Equipment Depreciation & Interest: $9,648,400
- Compensation and Benefits for Caregivers: $467,440,000

Claims payments for members of health plan: $583,810,000

TOTAL COST OF CARING FOR PATIENTS: $1,279,463,000
Sparrow Hospital

Sparrow Physician of the Year and Nurse of the Year

Sparrow is proud to recognize James Olson, M.D. as our 2018 Sparrow Physician of the Year and Destinee Griffin, R.N. as our 2018 Sparrow Nurse of the Year. They are true leaders whose exemplary Sparrow’s values commitment to the highest standards of team medicine.

American Heart Association Awards

The Sparrow Comprehensive Stroke Center continues to be recognized by the American Heart Association and American Stroke Association by achieving Gold Plus with the Guidelines-Stroke Gold Elie Plus award, the highest award given for stroke performance measures.

Sparrow Heart and Vascular Center earned the STEMI Silver Level Recognition Award from the AHA/ASA.

Sparrow Heart and Vascular Center received the Platinum Action Registry Award through the NCDR for high performance on AMI care.

Blue Cross Blue Shield of Michigan

Sparrow Bariatric Surgery continues to hold the distinction of a Blue Cross Center of Excellence.

American Society for Metabolic and Bariatric Surgery (ASMBS)

Sparrow Bariatric Surgery program continues to be recognized by ASMBS as a Bariatric Center of Excellence with quality and performance improvement projects and lifelong patient follow-up.

Society of Thoracic Surgeons Three-Star Rating

The Sparrow Cardiovascular Surgery program earned the STS highest attainable Three-star rating for quality of heart surgery.

Centers for Medicare & Medicaid Services (CMS)

The CMS 5 star rating for Hospital Consumer Assessment of Healthcare Providers and Systems (HCAPS) was awarded to Sparrow’s Medical/Surgical Department.

The Joint Commission

The Sparrow Comprehensive Stroke Center has been certified by the Joint Commission as a Comprehensive Stroke Center since 2012.

The Sparrow Total Joint Replacement Program has been accredited by The Joint Commission for seven consecutive years, reflecting the highest national standards for safety and quality of care in these orthopedic procedures.

Michigan Department of Health and Human Services

Sparrow’s Mother Baby Center was recognized by the ANDHHS Infant Mortality Advisory Council and the Alliance for Innovation in Maternal Health (AIM) as a national maternal safety and quality improvement initiative, for fully implementing AIm Safety Bundles to improve maternal care, prevent complications during labor and delivery, and reduce maternal deaths.

Gift of Life Michigan

Sparrow Hospital was one of three Michigan hospitals to win the Gift of Life Michigan’s 2018 Hospital Challenge Award for adding the most names to the Michigan Organ Donor Registry.

World Health Organization

Baby Friendly® Designation

Sparrow remains Mid Michigan’s first and only hospital to earn WHO Baby Friendly® Designation, a national benchmark in quality care for mothers and babies. To date only 477 U.S. hospitals hold this designation.

American Nurses Credentialing Center and the American Association of Colleges of Nursing

Sparrow remains one of only six percent of all hospitals nationwide to earn Magnet designation from the American Nurses Credentialing Center (ANCC), and continues to outperform the Magnet hospital mean in many categories. For the past five years, Sparrow has been among an even more elite group of hospitals that have achieved Magnet redesignation.

American Hospital Association

Sparrow Hospital continues to be named one of the nation’s top 500 hospitals, in the 2019 Annual Health Care’s Most Wired® survey, conducted by Hospitals & Health Networks and sponsored by the American Hospital Association (AHA).

EXCELLENCE

Sparrow Health System continues to lead the state and nation with excellence in every aspect of care, quality, and patient experience. We are proud to share our most recent accomplishments in the patient-centered, evidence-based best practices that exemplify the Sparrow Way.

AWARDS 2018

Sparrow Heart and Vascular Center continues to be recognized as a High Distinction Center in Cardiac Care.

American Society for Metabolic and Bariatric Surgery (ASMBS)

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Michigan Department of Health and Human Services

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Laboratory Services Awards
In 2018, the newly opened Sparrow Center for Laboratory Medicine was accredited by the College of American Pathologists, along with the Main Hospital Laboratory and Sparrow Mobile Laboratory. Sparrow Laboratories is one of only 8 of the nation to be designated a Center of Excellence by Roche Diagnostics. Sparrow Forensic Pathology earned statewide recognition for outstanding efforts on behalf of unclaimed decedents including veterans.

Intersectional Accreditation Commission
Sparrow Thoracic Cardiovascular Institute continues to receive accreditation in the field of Nuclear Cardiology.

Michigan State University College of Human Medicine
Sarah Weers, MD, increased the 2018 Resident Teacher Award from NSI-CHM.

Sparrow Foundation
Excellence in Fundraising Award from the Association of American Cancer Society: Sparrow Herbert-Herman Cancer Center achieved the highest level of philanthropic support and earned recognition as a Billion Dollar Designated Fundraiser.

Mary Free Bed at Sparrow
Brain Injury Association of Michigan and American Academy of Physical Medicine and Rehabilitation
Michael Andary, MD, MS, FAAPMR, received the Award of Merit for Mary Free Bed at Sparrow and received the Brain Injury Association of Michigan’s 2018 Legacy Society Award for professional service in the brain injury community. In addition, Dr. Andary was honored by the American Academy of Physical Medicine and Rehabilitation (AAPMR) with the 2018 Distinguished Public Service Award.

Commission on Accreditation of Rehabilitation Facilities (CARF)
Mary Free Bed at Sparrow achieved CARF’s three-year accreditation in June 2017.

Sparrow Cancer Center
Sparrow Hospital and Dr. Gordan Sirkovic were recognized for the National Cancer Institute’s 2018 NCCORP Annual Award for Clinical Trials.

American College of Surgeons
Sparrow Center for Surgery continued its three-year Commission on Cancer re-certification from the American College of Surgeons.

Sparrow Michigan Athletic Club
Since 1998, the Sparrow Michigan Athletic Club (MAC) has been recognized on Club Industry’s Top 50 Clubs in the United States, with a 2018 ranking of #31. Club Industry Top 50 Clubs ranks the top 50 revenue producing clubs in the industry representing more than $3.8 Billion in sales. The MAC’s new services now exceed 15,000 members of the greater Lansing area.

Sparrow Medical Group
Blue Cross Blue Shield of Michigan (BCBSM) Patient Centered Medical Homes
The following Sparrow Medical Group primary care practices are designated as Patient Centered Medical Homes (PCMH) by Blue Cross Blue Shield of Michigan (BCBSM):

- Sparrow Ashley
- Sparrow Cancer City
- Sparrow DWR
- Sparrow Eastside
- Sparrow Greendale
- Sparrow GVSU
- Sparrow Ionia
- Sparrow Midland
- Sparrow Lansing
- Sparrow Lansing Internal Medicine
- Sparrow Lyons
- Sparrow Mason
- Sparrow North
- Sparrow Okemos
- Sparrow Portage
- Sparrow Pediatric Care Carson City
- Sparrow Portland

Sparrow Michigan Cancer Care
Sparrow St. Johns was recognized as MiPCT’s Most Improved Site in 2018, for outstanding immunization rates and Michigan Cancer Care Improvement Registry reporting and measurement.

Michigan Department of Health and Human Services 2016 Immunization Quality Improvement AFTX Awards
The MDHHS Division of Immunizations honored Sparrow St. Johns for outstanding immunization rates and Michigan Cancer Care Improvement Registry (MCCIR) Reporting and Measurement: Outpatient Quality Reporting.

Centers for Medicare and Medicaid (CMS)
Sparrow St. Johns was recognized by CMS for being a top performer in a wide range of measures including preventive care, control of chronic diseases and patient satisfaction.

Priority Health
Sparrow St. Johns was recognized by Priority Health for being a top performer in a wide range of measures including preventive care, control of chronic diseases and patient satisfaction.

Joint Commission
Sparrow St. Johns earned the Joint Commission’s Gold Seal of Approval® for Primary Care Medical Home (PCMH) recertification. It was the first practice in the United States to achieve this accolade and receive this certification in 2015. In 2018 the practice also became the first in the nation to re-certify as a PCMH.

Sparrow Carson Hospital
Women’s Choice Awards
Sparrow Carson Hospital, Emergency Services earned the 2018 Women’s Choice Award for America’s Best Hospital for Emergency Care.

Blue Cross Blue Shield of Michigan
Sparrow Carson Hospital was designated as Patient Centered Medical Home Blue Distinction® Center for Maternity Care.

Michigan Peer Review Organization (MPRO)
The 2017 Governor’s Award of Excellence for Effective Reporting and Measurement: Outpatient Quality Reporting (OQX) Acute Care Hospitals.

Professional Research Consultants (PRC)
Based on surveys of its Patients, Sparrow Carson Hospital received the Five Star Excellence in Healthcare award from Professional Research Consultants, Inc. (PRC).
Top 10 percent Nationally for Overall Quality of Care:
Emergency Department.

Sparrow Clinton Hospital
Joint Commission
Sparrow Clinton Hospital was awarded joint Commission Accreditation in 2018, with IV Compliancy Certification awarded in 2017.

Professional Research Consultants (PRC)
Range survey of 65 practices. Sparrow Clinton Hospital received five Five Star Excellence in Healthcare awards from Professional Research Consultants, Inc. (PRC), as well as a Five Star Award for Overall Quality of Care for its Emergency Department.

Michigan Peer Review Organization (MPRO)
AMRO Governor’s Award of Excellence for Effective Reporting and Measurement for Critical Care Hospitals. Sparrow MPRO Governor’s Award of Excellence for improving Adult Immunizations for Physicians Practices.

Michigan Health and Human Services
SCCM Emergency Services Department has been designated a Level 4 Trauma Center by the Michigan Department of Health and Human Services.

Health Information and Technology Awards
Sparrow Clinton Hospital Pharmacy earned the CPS 2018 Site of the Year award with a Five-Star rating.

Blue Cross Blue Shield of Michigan
The 2018 Michigan Excellence in Emergency Nursing: Manager award was earned by Diane Simon, RN, MN, CEN, Manager of the Sparrow Clinton Hospital Emergency Department.

Grand Valley State University
Nicholas Schmeltser, RN, BSN, CCRN, ED Manager, Level I Trauma and Critical Care, was awarded the Graduate Dean’s Citation for Academic Excellence at Grand Valley State University in April 2018.

Sparrow Ionia Hospital
Joint Commission
Sparrow Ionia Hospital was congratulated as “survey ready” by Joint Commission Survey, and was acknowledged to be the first hospital to use the Matrix methodology.

Healthgrades
Listed on National Rural Health Association’s Top 100 and Outstanding Reputation for Quality Care.

American College of Radiology
-American College of Radiology Gold Seal of Accreditation for Computed Tomography, representing the highest level of image quality and patient safety.

American Nurses Credential Center
Sparrow Ionia Hospital Nurses were recognized for professional practice environment that empowers and engages staff. Last year Sparrow Ionia Hospital joined Sparrow Clinton Hospital as the first two critical access hospitals in Michigan to receive the honor.

American Academy of Sleep Medicine
Sparrow Ionia Hospital Sleep Center completed its site visit in 2018 and received its first full AASM accreditation.

American Medical Association (AMA)
Awards: AASM Site award for the Midwest Region.

Sparrow Specialty Hospital
The Long-Term Care Hospital (LTC) Quality Reporting Program recognized Sparrow Specialty Hospital for performing better than the national rate.

Sparrow PHP
Sparrow Physicians Health Plan received the 2018 Banner Award from the Michigan Association of Health Plans (MAHP) in the Business Operational Performance category for aligning outpatient rehabilitation utilization, which resulted in a streamlined process, a reduction in utilization variance between rehabilitation providers, and a closer alignment to industry utilization benchmarks that saved over $250,000 in healthcare spending.

The Centers for Medicare & Medicaid Services
Sparrow Ionia Hospital earned the CMS Five-Star Rating for Patient Satisfaction.

Michigan Peer Review Organization (MPRO)
The 2017 Governor’s Award of Excellence for outstanding quality and patient safety.

Comprehensive Pharmacy Services
Sparrow Ionia Pharmacy earned the 2017 Best Practice Site award for the Midwest Region.

Sparrow PHP
Sparrow Physicians Health Plan received the 2018 Pinnacle Award from the Michigan Association of Health Plans (MAHP) in the Business Operational Performance category for aligning outpatient rehabilitation utilization, which resulted in a streamlined process, a reduction in utilization variance between rehabilitation providers, and a closer alignment to industry utilization benchmarks that saved over $250,000 in healthcare spending.

Michigan Emergency Nurses Association
The 2017 Michigan Emergency Nurses Association Manager award was earned by Diane Simon, RN, MN, CEN, Manager of the Sparrow Clinton Hospital Emergency Department.

American Nurses Credentialing Center
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Healthgrades
Listed on National Rural Health Association’s Top 100 and Outstanding Reputation for Quality Care.

American College of Radiology
American College of Radiology Gold Seal of Accreditation for Computed Tomography, representing the highest level of image quality and patient safety.

National Rural Health Association Awards
National Rural Health Association’s Top 100 and Top 20 Critical Access Hospitals for overall excellence.

Comprehensive Pharmacy Services
Sparrow Ionia Hospital Pharmacy earned the CPS 2018 Site of the Year award with a Five-Star rating.

Blue Cross Blue Shield of Michigan
The 2018 Michigan Excellence in Emergency Nursing: Manager award was earned by Diane Simon, RN, MN, CEN, Manager of the Sparrow Clinton Hospital Emergency Department.

Grand Valley State University
Nicholas Schmeltser, RN, BSN, CCRN, ED Manager, Level I Trauma and Critical Care, was awarded the Graduate Dean’s Citation for Academic Excellence at Grand Valley State University in April 2018.
At Sparrow, we believe that organizational strength starts at the leadership level. As Sparrow expands and adapts to the ever-changing healthcare marketplace, so must our model for governance change. We are confident our newly formed Sparrow Health System and Sparrow Hospital boards will help lead the future of the Mid-Michigan region.

STRENGTH IN LEADERSHIP

James Dover
President and CEO
Sparrow Health System

Thomas Bres
Senior Vice President
Chief Administrative Officer and CIO
Sparrow Health System

Kira Carter-Robertson
Senior Vice President
Affiliate Operations
Sparrow Health System

Karen Kent VerGinder, M.D.
Senior Vice President
Chief Medical and Quality Officer
Sparrow Hospital

Paula Richle
Senior Vice President
Chief Financial Officer
Sparrow Health System

Michael Reinerth
Senior Vice President
Chief Human Resource Officer
Sparrow Health System

Joseph Ruth
Executive Vice President
Chief Operating Officer
Sparrow Health System

Darwin Bremer
Executive Director
Sparrow Community Care

Patrick Brillantes
Vice President
Service Lines
Sparrow Health System

Mark Brisbane
President
Sparrow Carson Hospital

Amy Brown
Vice President and Chief Nursing Officer
Sparrow Hospital

Beth Daugherty
President
Sparrow Clinton Hospital

Douglas Edema, M.D.
President
Sparrow Medical Group
Sparrow Care Network

Paul Eftler, D.O.
Vice President
Quality and Performance Improvement
Sparrow Health System

Ted Glenn, M.D.
Vice President
Medical Education & Research
Sparrow Health System

William Howe
Vice President
Finance
Chief Financial Officer
Sparrow Hospital

John Hyden
Vice President
Audit, Compliance & Privacy
Sparrow Health System

Andrea Kodolski
Vice President
Affiliate Services
Sparrow Health System

Charles Wharton
Vice President
Quality
Sparrow Health System

Michael Zaroukian, M.D., Ph.D.
Vice President
Chief Medical Information Officer
Sparrow Health System

Tom Osbrander
Vice President
Operations
Sparrow Hospital

Lisa Pascoe
Vice President
Governance and System Effectiveness
Sparrow Health System

Dennis Reese
President
Physicians Health Plan

Michelle Reynolds
Vice President
Sparrow Foundation

Michael Zmurchak, M.D., Ph.D.
Vice President
Chief Medical Information Officer
Sparrow Health System

STRENGTH IN LEADERSHIP
The Sparrow Foundation is the philanthropic arm of Sparrow Health System, working together and inspiring the charitable support of our community to ensure world-class care, treatments, technology, education and research for all those in our region. By giving a gift to the Sparrow Foundation, you are investing in the health of our community and making a difference, today and every day. When it comes to healthcare, a gift from ONE is a gift to ALL.

**SPARROW FOUNDATION**

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<th>Programs and Outreach</th>
<th>Hospice</th>
<th>Pediatric</th>
<th>Oncology</th>
<th>Healthy Lifestyles</th>
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<th>Support to Individuals/Other</th>
<th>Care for Caregivers</th>
<th>Total Grants and Awards</th>
<th>$3,865,724</th>
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</thead>
</table>

**ANNUAL FUNDS** $572,366

**CHILDREN’S MIRACLE NETWORK** $473,841

**EVENTS** $1,865,313

**MAJOR GIFTS** $863,804

**PLANNED GIVING** $6,575

**SOLICITED GRANTS** $479,154

**TOTAL** $4,261,055

---

**SPARROW FOUNDATION 2018 GRANTS & AWARDS SUMMARY BY CATEGORY AS OF DEC. 31, 2018**

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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<td>Children’s Miracle Network</td>
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<td>Events</td>
<td>$1,865,313</td>
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<td>Major Gifts</td>
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<tr>
<td>Total</td>
<td>$4,261,055</td>
<td>100%</td>
</tr>
</tbody>
</table>

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**The Sparrow Foundation is the philanthropic arm of Sparrow Health System, working together and inspiring the charitable support of our community to ensure world-class care, treatments, technology, education and research for all those in our region. By giving a gift to the Sparrow Foundation, you are investing in the health of our community and making a difference, today and every day. When it comes to healthcare, a gift from ONE is a gift to ALL.**
CORPORATE PARTNERS

The Sparrow Foundation is pleased to recognize the following Corporate Partners who donated $2,500 or more in 2018. Our generous corporate partners who are also members of the Sparrow Philanthropic League (with cumulative giving of $10,000 or more) and the Circle of Sparrow are noted by the following titles. To those listed below, and others that chose to make a gift to Sparrow in 2018, we extend our heartfelt gratitude. Your gifts are making a difference, every day.

INDIVIDUAL DONORS

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**ANNUAL EVENTS**

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**Day of Miracles**

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**Sparrow Health Classic**

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